	Historical view - last year compared with previous year				Planning view - this year compared with last year				This year compared with 2020 Five Year Plan			
BUSA P&L for year-ended 31 August	Actual	Actual	Actual		Forecast	Actual			Forecast	Five year plan		
	Previous year	Last Year			This year	Last year			This year	This year		
1	2021		Variance	Notes	2023	2022	Variance	Notes	2023	2023	Variance	Notes
	Sep '20-Aug '21	Sep '21-Aug '22	) = bed news		Sep '22-Aug '23	Sep '21-Aug '22	() = bod news		Sep '22-Aug '23	Sep '22-Aug '23	() = bad news	
	£ £	£ £	£		£ £	£ £	£		£ £	£ £	£	
Income							-					
								A few participation or development clubs had expressed				
Membership subscriptions	8,980	10.055	1,075		9,400	10.055	(655)	that they didn't wish to continue as member clubs	9.400	9,980	(580)	
BUSA event admin fee	0	0			0	0	0		0	5 576	(5 576)	Concept currently discarded (was £/competitor/day)
	8.980	10.055	1,075		9,400	10.055	(655)		9.400	5,576 15,556	(5,576)	
Team racing	-,		-		-,						(4,444)	
Income	7,700	33.512		Income and costs in 2021 reduced because of Covid-19	5.831	33.512			5.831	7,551		
Expenditure	(6,263) 1,437	(29,418) 4,094	2,657	Income and costs in 2022 reduced because of cond-25	0 5,831	(29,418) 4,094	1 737	Expectation for events to start building to pre-covid size	0 5.831	(500) 7,051	(1,220)	
Fleet racing income	(4)	(441-441)				(44) (44)	-,				(4,444)	
Income	0	915			915	915			915	1,061		
Expenditure	ő o	(40) 875	975	Income and costs in 2021 reduced because of Covid-19	0 915	0 915	0		0 915	(200) 861	54	
Yachting income	<u> </u>	(40) 075	0.5	Income and costs in 1011 reduced because of costs-15			0		0 313	(100) 001		
income		2.335			826	2,335			826	663		
Expenditure			532	increase and enter in 2024 and and because of Could 40	0 826	(1,803) 532	294	Formately and the second standards by (1) they are used of size		(200) 463	262	
Expenditure Match Racing	<u> </u>	(1,803) 532 1,213		Income and costs in 2021 reduced because of Covid-19	<u>v</u> 826	(1,803) 532		Expectation for events to start building to pre-covid size Aim in reduction of costs to clubs to boost participation	0 826	463	363	
Match Kacing	10.417	1,213	6.351	Match Racing held by busa for the first time	0			Aim in reduction of costs to clubs to boost participation		0	0	
			6,351		16,972	16,808	163		16,972 3,500	23,931	(6,959)	
RYA funding	3,500	3,500	0	RYA support for admin costs, reducing over time	3,500	3,500	0			3,500	0	
Miscellaneous income	0	87	87		0	87	(87)		0	0	0	
Total net income	13,917	20,356	6,439		20,472	20,396	76		20,472	27,431	(6,959)	
Expenditure												
Development funding	100	1,000	(900)		3,000	1,000	(2,000)	Increased support for Member Clubs	3,000	1,500	(1,500)	
Additional Development Funding	0	0			0							
				Annual accrual for bi-annual event, not made this year due to event not running.				Costs for events not expected to have increased. Adjusted				
Representative team funding	2,000	0	2,000	Carried onto next year	2,000	0	(2,000)	through the year with the addition of the Irish Tour	2,000	2,500	500	
BUSA administrator costs	10,155	7,340	2,815		7,340	7,340	0		7,340	8,500	1,160	
Administrator travel	0	0	0		0	0	0		0	700	700	
RYA affiliation fee	1.850	1.950	(100)		1.950	1,950	0		1.950	1.850	(100)	
Insurance	1,421	1,141	280		1,533	1,141	(392)		1,533	851	(682)	
Bank charges	(2)	40	42		60	40	(20)		60	100	40	
Website	1,706	1.666	40	Running Costs for Website	1.613	1.666	53		1.613	1.600	(13)	
Google services	176	1,192	(1,016)		1,200	1,192	(8)		1,200	60	(1,140)	
Committee travel	ó	29		Meetings held online for simplicity	600	29	(571)	More travel expected to events and AGM	600	2.800		More face-to-face committee meetings in 5 yr plan
Meeting room hire	ō	0	0	g	0	0	0		0	400	400	More face-to-face committee meetings in 5 yr plan
Jackets & finals bibs					1.000	0	(1,000)		1.000	569	(431)	
	-		-			-	(4)444)	Allocated to additional team racing and match racing	-,		()	
	156										(2.000)	
Other expenses	155	754	(598)	Incorrect payments made by a University & postage etc	2,000	754	(1,246)	expenses.	2,000	4 505		
Contingency	17,562	0	0		0	15,112	0		0		4,505	Contingency not needed
Total expenditure	17,562	15,112	2,534		22,296	15,112	(7,184)		22,296	25,935	3,639	
Net surplus/(loss)	(3,645)	5,244	8,973		£ (1,824.11)	5,284	7,108	Aiming to invest in clubs and events over multple years.	(1,824)	1,496	(3,320)	No need to stengthen BUSA financially so
												investestment to clubs increased
Balance Sheet at 31 August	2021	2022 1	Movement									
Balance Sheet at SI August	2021	2022 0	Movement									
L												
Cash in bank												
Current	25,642	30,886	5,244									
Savings	13,011	13,014	3									
	38,653	43,901	5,248	*Numbers do not match due to decimal points not being shown								
Debtors	0	0	0									
Accrual (bi-annual BUSA Tour support)	0	0	0	Figure is reduced for the 22-23 academic year and the continual gain of funds has								
Net assets	38,653	43,901	5,248	been reduced compared to previous years.								
		Difference	(4)	over recover compared to previous years.								